Governance Improvement Plan 2026-7

New developments to support effective governance

1. Board Assurance Framework

Timeline	Responsible	Action	Progress
Full roll out by May 2027	Director of Governance ED Finance and MIS Chair of Audit and Risk Committee	Formalise the Board's approach to board assurance and develop a clear, structured and evidenced based Board Assurance Framework	

2. Board data dashboard

Timeline	Responsible	Action	Progress
Full roll out by December 2026	CEO, ED Finance and MIS, Chairs	A final data dashboard for use in Committees and the Board	

3. AI to support governance

Timeline	Responsible	Actions	Progress
By June 2027	Chair, Dir of Gov, IT and digital leads	1. AI protocols for AI governance in place 2. Using AI to support governor and senior managers workload and time spent on governance	

Continuing from 2025-6:

4. Continuing to align governance with the Principles in the AoC Code of Good Governance

Timeline	Responsible	Actions	Progress
By February 2027	Chairs/link governors	Greater oversight of environment and sustainability, social responsibility, and stakeholder engagement matters by the Board: • Environment and Sustainability Policy in place. • Corporate Social Responsibility Policy in place. • Termly review of the Stakeholder Engagement Strategy. Increase the Board's promotion and understanding of equity, diversity and inclusion across all of its work: • Governor participation in themed learning walks	See SGRC papers for actions completed to date